

Partnerships THAT Empower

ANNUAL REPORT 2015



TABLE OF CONTENTS

MISSION, VISION & CORE VALUES	2
GOVERNANCE	3
Management Committee	3
Management Staff	3
DECLARATIONS.....	4
Reserves Policy	4
Code Of Governance Compliances	4
PRESIDENT’S MESSAGE.....	5
EXECUTIVE DIRECTOR’S MESSAGE.....	7
CCSS AT A GLANCE.....	9
DEPARTMENT REPORTS.....	10
CARElderly Services	10
Care Family Services	11
Children Services.....	14
Community Partnership.....	17
MINUTES OF NINETEEN AGM	25
FINANCIAL STATEMENTS	28

MISSION, VISION & CORE VALUES

Mission

CCSS is called to **serve** the community and to **influence** and **equip** individuals and families for ***empowered living*** through all generations

Vision



Core Values



GOVERNANCE

Unique Entity Number (UEN):	S96SS0195L
Registered Address:	247 Paya Lebar Road #03-02 Trinity@Paya Lebar Singapore 409045
Bank:	United Overseas Bank
Auditors:	Baker Tilly TFW LLP

Patron

Mrs Kay Iswaran

MANAGEMENT COMMITTEE

President & Chairperson Rev Dominic YEO	Vice President & Deputy Chairperson Rev Beatrice KANG
Honorary Treasurer Ms Sandie FUN	Honorary Secretary & Legal Advisor Ms Lauren ONG
Member Mr BOON Suan Chew Ms Mey CHAN Ms Joyce FOO Mr Benjamin GOH Pastor Larry LEE Mr Ronald LOKE Mr POH Teong Eng	

MANAGEMENT STAFF

Name of Staff	Designation	Date of Appointment
Mr David Chan	Executive Director	01 April 2013
Ms Sally Choo	Director of Programmes	01 January 2015

DECLARATIONS

RESERVES POLICY

The Society's ratio of reserves, excluding designated reserves, to annual operating expenditure for the financial year ended 31 December 2015 was 1.63 (1.40 for financial year ended 31 December 2014). The Management Committee intends to build and maintain the Society's reserves at a level which is at least equivalent to three times of annual operating expenditure.

CODE OF GOVERNANCE COMPLIANCES

Care Community Services Society has complied with 19 out of 19 applicable guidelines of the Code of Governance Evaluation Checklist for Institutions of a Public Character (IPCs). Full checklist is available at www.charities.gov.sg.

Care Community Services Society has been approved as an IPC for a further four years from 1 July 2013 to 30 June 2017.

PRESIDENT'S MESSAGE



2015 was a year where Singapore celebrated 50 years of nationhood. Singaporeans took time to reflect on how we have progressed as a nation and a people – a collective journey towards happiness, prosperity, and progress. Many investments have been made over the past 50 years, especially in the arena of education, giving our young people opportunities towards a better and brighter future. We also appreciated the endeavours of our nation's leaders and their commitment to ensuring the nation is undergirded with strong governance.

Likewise at CCSS, the values that the nation holds are also the same values that we have held since our inception in 1996.

Investing in Leadership

Like our nation's leaders, we believe strongly in the importance of strong governance, welcoming our new Director of Programmes and two heads of department, into our family. Each of these individuals bring invaluable experience to the organization, adding stability to our teams and streamlining processes so that we can better serve the community.

Investing in our People

With new leadership in place, staff members in various programmes and services have been empowered to do more in their respective area of work. As a result, various staff members have risen to positions of greater authority and leadership (e.g., Assistant Supervisors in our CareHuts, team leaders in various programmes and services).

Investing in Children

At CCSS, investing into the lives of the next generation is important to us. This year, we opened our fifth CareHut at Queenstown Primary School (with an inaugural batch of 90 students) and our third d'Klub at New Town Primary School (with an inaugural batch of 14 children and 12 volunteers). Many of these students come from disadvantage backgrounds, lacking guidance and supervision in their lives.

Through our CareHuts and d’Klubs, our children programmes do more than impart knowledge and skills; we also place a strong emphasis on teaching values such as discipline, perseverance, and gratitude.

Celebrating with our Corporate Sponsors

Several of our corporate sponsors celebrated significant milestones with us this year. For example, one of our sponsors in the financial services industry celebrated 15 years of partnership with an inter-generational event, treating our children and elderly beneficiaries to a party. Another long-term partner invited all our beneficiaries and their family members (a total attendance of over 3,000 people) to a Family Day event held at Sentosa.

Celebrating 20 Years of Service in 2016

CCSS is excited to celebrate her 20th Anniversary in 2016, rejoicing in the lives that have been impacted and the partnerships that have been forged throughout the years.

Together, we look forward to new and greater things ahead.



Rev Dominic Yeo
President

EXECUTIVE DIRECTOR'S MESSAGE

2015 marked a special year as we celebrated 50 years of nation-building with our beneficiaries and their families through various events, and also appreciated the government's continued efforts to encourage Singaporeans to contribute to the charities sector through the increase of tax deduction for donations from 250 per cent to 300 per cent. It was also a year that we saw some new challenges and new endeavours.

The beneficiaries at our Seniors Activity Centre (SAC) at Circuit Road, as well as the satellite centre at Merpati Road, has seen an increase in attendance, especially for the latter where we had to undertake necessary renovations to create more space. The increase was a testament to the passionate commitment by CCSS staff, volunteers and various partners in serving the needs of the elderly beneficiaries. The search for more physical space within the neighbourhood is already underway, and CCSS has been in engagement with relevant authorities, and with Ms Tin Pei Ling, the incumbent Member of Parliament for the constituency.

In January, we commenced Queenstown CareHut, which is to date, our largest CareHut in terms of enrolment and capacity. The government has also seen the need to increase enrolment in all of our CareHuts, which has allowed us to expand our coverage of service to more children beneficiaries, but had also increased our necessity to hire more staff.

Through the support of one of our new partners, we started our third d'Klub in January: New Town d'Klub, which is located at New Town Primary School.

In November, one of our partners graciously offered to relocate our MacPherson d'Klub from the current venue at the SAC Circuit Road to a larger space at the MacPherson Community Club, rent-free, for a period of five years. This would enable us to serve a larger number of underprivileged children in the MacPherson constituency from 2016 onwards.

Our Youth Services embarked on a new groupwork programme called "ReARTiculate", which involved using art as a tool to engage youths-at-risk to help them channel their energies to positive personal development, and to enhance their self-esteem. This new programme partners the National Arts Council, schools and artists.

“Partnerships that Empower” was the theme at our annual Volunteer Appreciation Day in November, where CCSS held a luncheon for our regular volunteers in appreciation of their efforts and commitment in serving the community with us.

2016 celebrates our 20 years of reaching out to the community and striving to make an impact in the lives of our beneficiaries, which is possible through strong commitment and unwavering support of all our partners through these years.

Thank you for serving and empowering the community with us.

A handwritten signature in black ink that reads "David Chan". The signature is fluid and cursive, with a long, sweeping underline that extends to the right.

Mr David Chan
Executive Director

CCSS AT A GLANCE

D'KLUB	<u>2014</u> 46	<u>2015</u> 62
CAREHUT	<u>2014</u> 143	<u>2015</u> 321
ENHANCED STEP-UP	<u>2014</u> 43	<u>2015</u> 50

DRUG REHABILITAT ^N CENTRE	<u>2014</u> 173	<u>2015</u> 105
CARELDERLY SENIORS ACTIVITY CENTRE	<u>2014</u> 266	<u>2015</u> 277

REGULAR VOLUNTEERS	<u>2014</u> 341	<u>2015</u> 299
NEWSFLASH RECIPIENTS	<u>2014</u> 1,035	<u>2015</u> 1,624

FACEBOOK LIKES	<u>2014</u> 1,285	<u>2015</u> 1,544
-------------------	-----------------------------	-----------------------------

INCOME RAISED THROUGH CCSS CORPORATE EVENTS	<u>2014</u> \$483,835	<u>2015</u> \$474,746
--	---------------------------------	---------------------------------

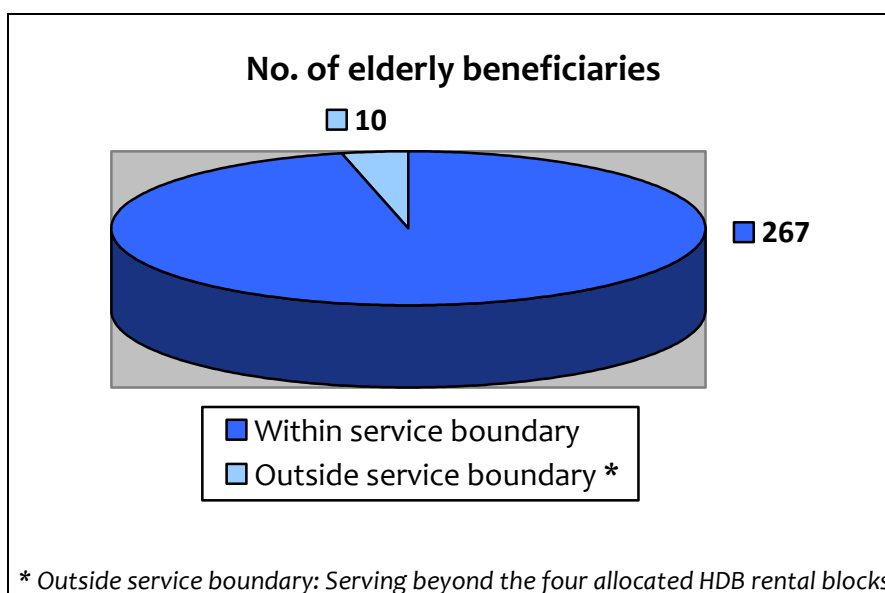
CARELDERLY SERVICES

2015 was a fruitful year for CARElderly Services. Not only did we grow in the range and depth of programmes for our elderly beneficiaries, we also grew in the numbers of beneficiaries served at Seniors Activity Centre (SAC) and SAC (Satellite). With the increase in attendance, activities at SAC (Satellite) were at times limited by space. Hence, minor renovations were carried out to accommodate more beneficiaries. Afternoon sessions were also organized so that more elderly beneficiaries could participate in our activities.

In line with SG50 celebrations islandwide, we celebrated with many of our Pioneers through various big and small events. We wanted to honour them for their hard work and the big part they played in our 50 years of nation-building.

We also invested in the development of our staff and volunteers. Workshops, training sessions and sharing sessions were arranged so that they could be equipped with the necessary skills and knowledge, and be kept relevant.

There were also many collaborations with new partners who brought with them the energy, passion and creativity as they meaningfully engaged our elderly beneficiaries. These partners included corporations, champions, carecells from Trinity Christian Centre and many other individuals who came along with their families to make a difference in the lives of the elderly beneficiaries.



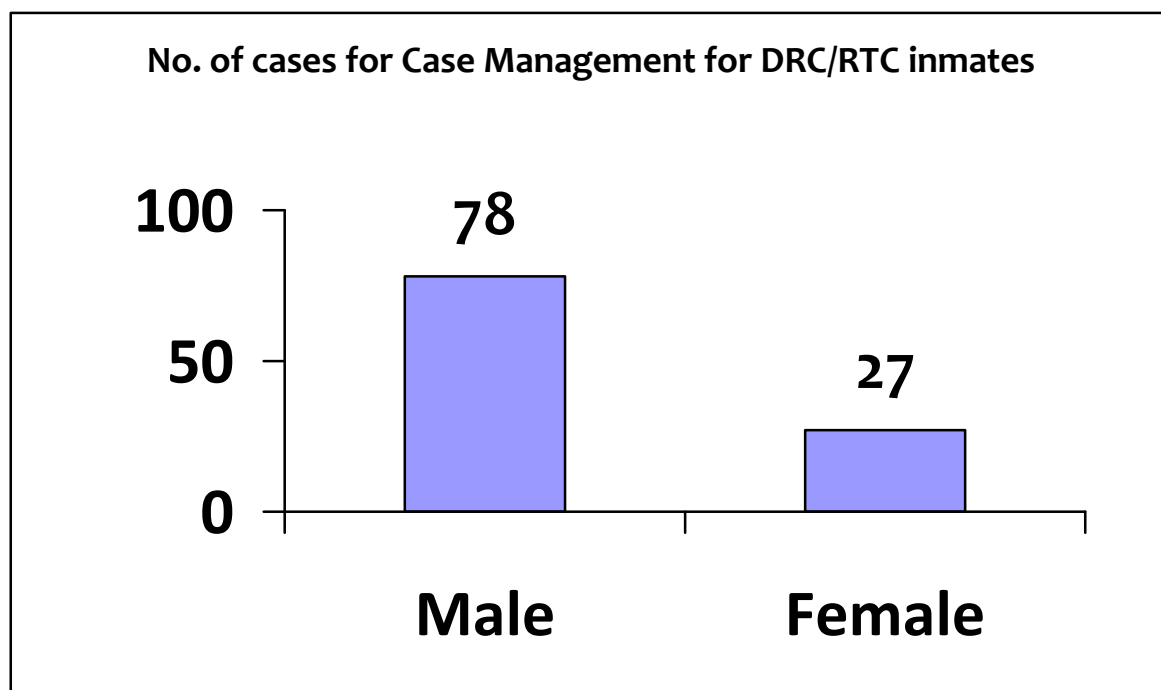
Note: The operations of the SAC adhere to the requirements of the Ministry of Social and Family Development, among which is to service HDB rental blocks

Prison Care Services

We continued to serve the aftercare needs of the first and second-time drug offenders who were released from prison. The majority were male clients while a small percentage (10%) was female clients. There were also a few clients who had served longer sentences, and who had been released under community supervision. In 2015, we had served 105 inmates and their families.

Our staff received training in at least one of the core disciplines - social work, counselling or psychology. For about six to 12 months, they performed the role of case workers, and they supported these offenders' reintegration to society through case management and counselling sessions; they do so by identifying their needs and connecting them with various community resources. The needs of these clients were myriad, including financial management and budgeting, employment, career guidance, addictions counselling, etc. In the course of serving these ex-offenders, there were opportunities as well to support the families through psycho-education, relationship counselling and other referrals.

We also closely partnered with officers from the Singapore Prison Service, known as Reintegration Officers (RO), who were responsible for supervising these clients while they were being released back into the community.



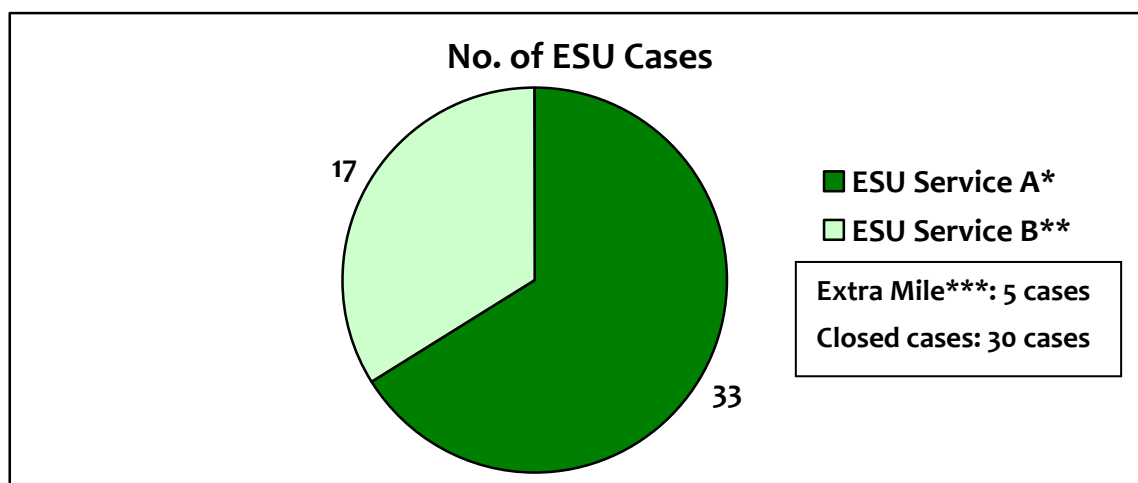
Enhanced STEP-UP (ESU)

ESU is a programme approved by the Ministry of Social and Family Development (MSF) to provide services to both primary and secondary schools — individual and group counselling to students at risk of dropping out, and out-of-school youths to help them develop positive changes in their lives.

Our ESU programme continued its delivery to following primary and secondary schools:

- MacPherson Primary School
- Eunos Primary School
- Opera Estate Primary School
- Zhonghua Primary School
- Ping Yi Secondary School
- Peicai Secondary School
- Holy Innocence Secondary School
- St Hilda's Secondary School
- Geylang Methodist Secondary School
- Damai Secondary School

Selected students with high absenteeism issues were identified either by the school counsellor or the school authorities overseeing the ESU programme. Students who successfully completed the programme but who were deemed by the case manager that further follow-up guidance might be required in managing challenges, such as, sitting for major examinations, were referred to the Extra Mile programme. The latter provides a light touch approach to help establish resiliency in the student.



***ESU Service A** –caters for students still in primary/secondary school system but have presenting behaviours that are deemed at risk (e.g. truancy, poor academic grades, aggression etc.)

****ESU Service B** – caters for only secondary school students who have dropped out of school or indicated to the school that they want to drop out; in such cases, the approach will be to encourage them to seek vocational training, part-time studies or career counseling towards stable employment.

*****Extra Mile** –is the “light side” of the ESU whereby closed cases who might need extra attention and follow through are referred for extended monitoring.

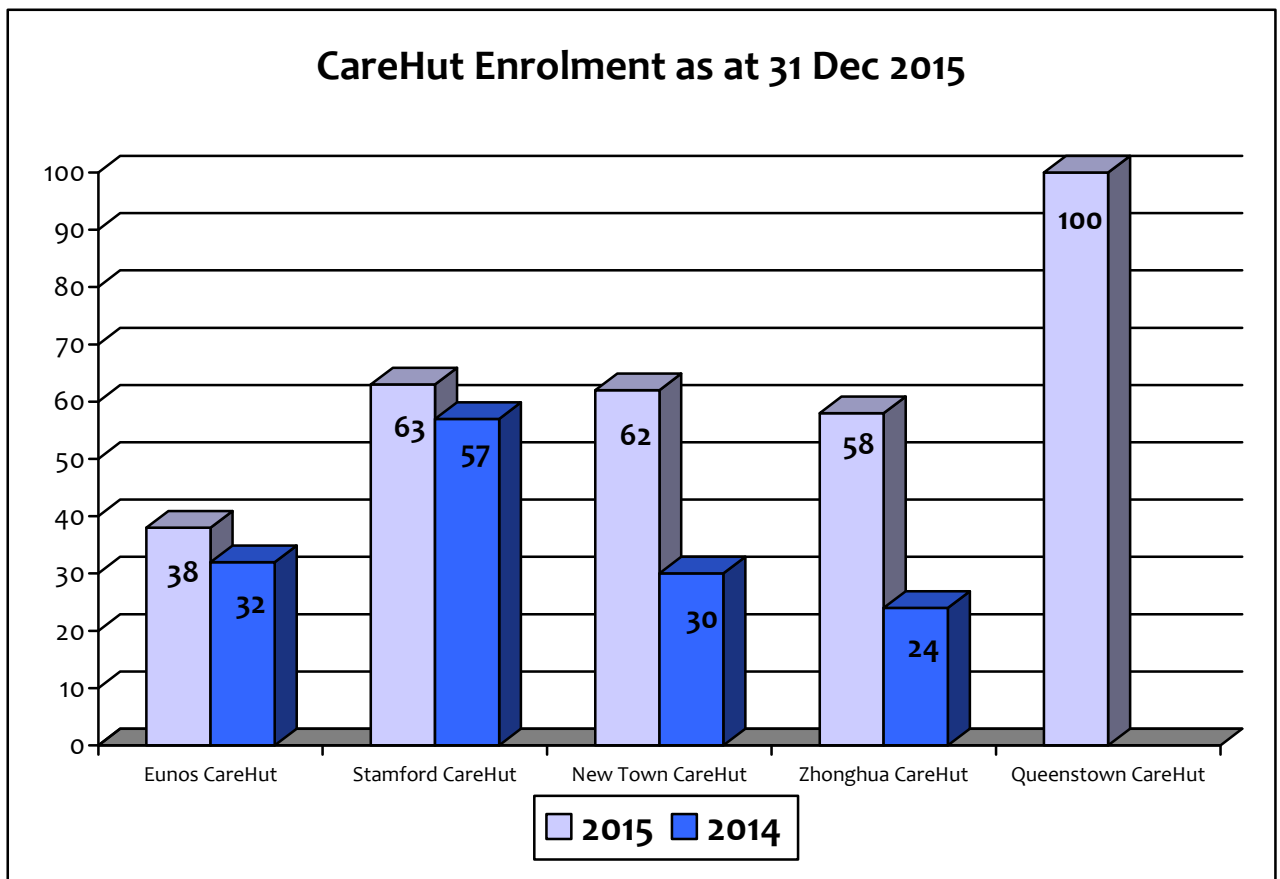
ReARTiculate

CCSS initiated a groupwork programme called “ReARTiculate” to tap on the National Arts Council’s (NAC) initiative to uphold arts as an effective tool for youth-at-risk to engage and self-express for positive youth development. It partners with artists, schools and Charity Organisations to make arts accessible to youths-at-risk. Having a customised programme and curriculum, agreed by the three parties mentioned above, NAC aims to improve self-esteem and life skills of the youth, thus minimising the level of being at-risk.

“Strumstruck Eunoz” is our inaugural ReARTiculate groupwork with Eunoz Primary School. This particular programme incorporates guitar lessons as a form of groupwork, delivered to selected P3–P5 students with behavioural and latchkey issues. The entire programme comprised 20 sessions of combined guitar lessons and a groupwork to 15 students. At the end of the programme, the students’ interest to learning to play the guitar was evident, as was their increased engagement with school-related activities. The highlights of the programme were two events performed by the students, one on Teachers’ Day, viewed by the school students and school staff, especially the teachers, and the other one was to the elderly residents of Bethany Methodist Nursing Home.

CHILDREN SERVICES

We are grateful for the opportunity to reach more than 320 children and their families in 2015. We started Queenstown CareHut in January, which brought the total number of CareHuts we served to five: Eunos CareHut, Stamford CareHut, New Town CareHut, Zhonghua CareHut, and Queenstown CareHut. The total number of students enrolled in these five CareHuts grew by 124% in comparison to the enrolment in 2014.



Partnership with Organizations

We collaborated with many organizations through their Corporate Social Responsibility (CSR) initiatives. Some of the activities organized included a reading programme, educational outings, art & craft sessions as well as workshops on making of mooncakes, lanterns and clay figurines.

Other organizations also partnered us by sponsoring groceries, Children's Day gifts, Christmas gifts as well as vouchers for the purchase of groceries and daily necessities for the families of our children.

Reading Assistant Programme

With support from Bank of America Merrill Lynch, we were able to offer this reading programme to all our children in the five CareHuts. This programme provides real-time corrective feedback via speech recognition, enabling students to self-correct as they read aloud. It develops fluency through reading practice using a combination of unique and patented speech verification recognition technology and expert knowledge of the reading process. Our students have made marked progress in their literacy skills, in particular, their command of English especially in pronunciation and vocabulary. There are more than 300 reading selections of different levels and genre in this programme. Out of our total enrolment in the five CareHuts, 180 students have completed 30 books in 2015. With the improvement in their literacy skills, the children also developed self-confidence and built up their self-esteem.

CareHut Year-End Party

The event was carried out in three locations due to the large volume of participants. Stamford CareHut and Zhonghua CareHut celebrated the event at their respective centres with a time of fun and thanksgiving. There were presentations of skits and songs by the staff and students. Awards were presented to the students who had shown progress in their conduct and school work. Themed “Growing Together & Tracing the Children’s Milestones”, 247 students with their parents from the remaining three CareHuts- Eunoz, New Town and Queenstown, attended the year-end party at the Summit, Trinity@Paya Lebar. The event was organised in a Fun Fair style with games and photo booths. Many P6 children were touched listening to their parents’ encouraging words for them through the recorded videos.

Developments in 2015 and Expansion Plans for 2016

1. Stamford CareHut

In November, we were awarded the tender to continue our operations with Stamford CareHut for another six years.

2. New Town CareHut

The enrolment in New Town CareHut reached 62 by December. This expansion was made possible due to the provision of a dual-purpose classroom which is used as normal classroom during school hours and as a Student Care Centre after school hours.

Preparations to expand the maximum capacity to 134 students in 2016 are underway with the provision of two more dual-purpose classrooms.

3. Queenstown CareHut

At 31 December, Queenstown CareHut served a total of 100 students, which was our largest CareHut to date. This CareHut operates from the main centre as well as two dual-purpose classrooms.

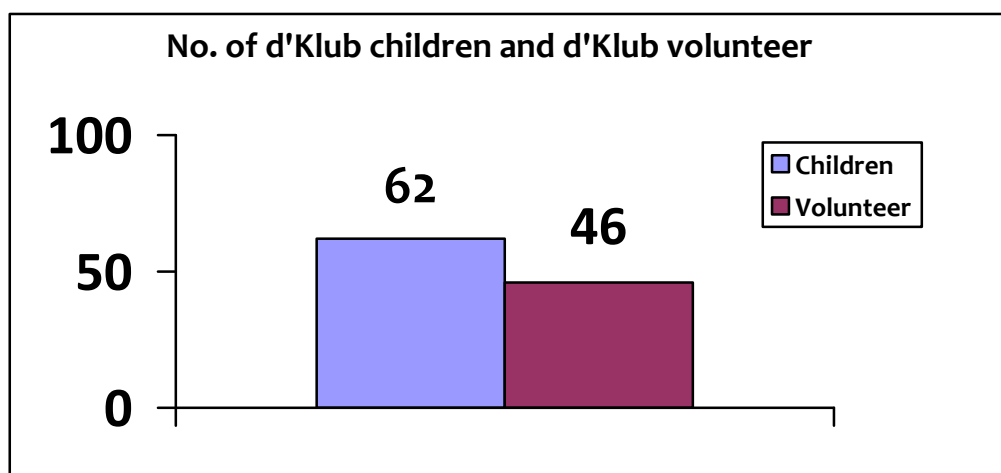
By January 2016, with the addition of another dual-purpose classroom, the maximum capacity will reach 147.

d'Klub

d'Klub is a one-to-one mentoring programme to inspire and motivate children from disadvantaged family backgrounds to rise above the challenges faced, to develop and achieve their potential. This is done by building their sense of self-worth and instilling positive values through the informal social support network provided by the volunteers and staff of d'Klub.

New Town d'Klub, located at New Town Primary School, which commenced in January, brought our total number of d'Klub to three centres. Events and activities for the d'Klub beneficiaries included the following:

- Children's Day
- Parents' Day
- Teachers' Day
- Games Day
- Combined Outing to Snow City
- Outing to Universal Studios for graduating Primary Six students



1. **CCSS Corporate Events**

a. Care Community Services Society (CCSS)/Dairy Farm Singapore (DFSG) Charity Golf 2015

Held on 10 July at the Raffles Country Club, our annual Charity Golf event was into its 12th year of partnership with DFSG. There were 140 avid golfers who participated in this event. Our Guest-of-Honour was Mr Sim Gim Guan, CEO of National Council of Social Service, who also joined in the golf event and the dinner reception that followed after. This year, there was a musical performance by our elderly folks from CARElderly Seniors Activity Centre, and also a drum and dance performance by our children beneficiaries from Stamford CareHut. Overall, the Charity Golf event raised a total of \$213,378 for CCSS.

b. CCSS Donation Boxes

A total of \$261,368 was collected from donation boxes that were placed at various Dairy Farm Singapore retail outlets island-wide such as, Cold Storage, Market Place, Giant, 7-Eleven and Guardian.

c. CCSS Weekend

CCSS Weekend was held on 17 - 18 October at Trinity Christian Centre located at both Paya Lebar and Adam Road. This year's theme was "Partnerships that Empower". We showcased our various centres with the map of Singapore, distributed fridge magnets, engaged Trinitarians to partner us in sharing our cause via photo-taking and posting them instantly on Facebook (FB) and Instagram. There were 43 postings on Instagram, 150 viewed our FB, and 200 FB photos were taken over that weekend. Many have also expressed their interest to explore possible partnerships with CCSS as donors, sponsors, champions and volunteers.

d. Volunteer Appreciation Day (VAD)

A luncheon was held at the Summit on 21 November to celebrate Volunteer Appreciation Day. The theme for the luncheon was "Partnerships that Empower". The emphasis was to appreciate our volunteers for using their time, skills and talents to further deepen the work in the community which brings restoration and healing to our disadvantaged community, empowering them with a renewed sense of purpose. The volunteers were treated to a series of fun and purposeful activities, video clips featuring different types of volunteers and a sumptuous lunch served personally by the staff. A total of 75 volunteers attended the luncheon. Twenty-two volunteers

received their Long Service Awards in which they have served 3, 5 and 10 years. Tokens of appreciation were given out to all volunteers at the end of the event.

e. CCSS Ration Distribution

Dairy Farm Singapore had donated a total of 1,200 ration bags worth around \$50,000. On 28 November, more than 260 volunteers which included families and children, gathered at Trinity@Paya Lebar for CCSS' annual Ration Distribution exercise. Close to 900 ration bags were packed with basic essentials such as 5Kg rice, oil, instant noodles, biscuits, and many others, were distributed to the community in the MacPherson area. The remaining 300 ration bags were distributed to CCSS' beneficiaries.

2. Donor Management

a. Long-Term Corporate Partners

CCSS is deeply appreciative of the long term support from our partners. Their partnerships have impacted many of our beneficiaries in many ways. Below are the various involvements of some of our partners in 2015:

Dairy Farm Singapore

- Adopted CCSS as the official charity of Cold Storage Kids Run 2015. The event was held on the 17 May at Gardens by the Bay. Twenty-five CareHut children with their parents were invited to participate in the Run on the actual day. A total of \$39,000 was raised through Cold Storage partners and general public donations.
- Staff from DFSG HR department conducted art & craft activity for Zhonghua CareHut and Enous CareHut respectively. The Father's Day cards that the children made were brought back to DFSG office to raise funds for CCSS.
- DFSG HR department brought 20 children from Stamford CareHut to a tour at Yakult factory.
- DFSG invited all of CCSS beneficiaries and their family members to the DFSG joint family day and community project launch event at Sentosa in July. In partnership with the National University of Singapore's Department of Architecture, our children beneficiaries also built some of Singapore's iconic buildings like the National Theatre and the old CK Tang Building, using recycled materials. These iconic building were displayed during the event which was attended by Mr Tan Chuan-Jin, Minister for Social and Family Development who was the Guest of Honour.
- Giant initiated a fundraising event in celebration of SG50. Special Milo tins were constructed and placed at various Giant outlets to collect donations from the public. \$0.50 was also donated towards CCSS for every box of SG50 Merlion Chocolate sold in Giant outlets.

<ul style="list-style-type: none"> - DFSG Finance department joined CCSS during the CCSS Ration Distribution in November as part of their CSR effort - DFSG Logistics department spend half a day with our elderly beneficiaries doing various activities, like singing, playing bingo games and cooking Tang Yuan for them to celebrate the Solstice Day in December
<p>Deutsche Bank</p> <p>Sponsored and organized the 15th Anniversary of Partnership Luncheon with CareHut and CARElderly beneficiaries in May 2015</p>
<p>The Body Shop</p> <ul style="list-style-type: none"> - Sponsored and accompanied our children beneficiaries for River Safari Trip in December - Fundraising activity for CCSS
<p>Ministry of Culture, Community and Youth (MCCY)</p> <ul style="list-style-type: none"> - MCCY staff conducted a weekly reading programme(KIDSRead) in partnership with the National Library Board (NLB) with our children beneficiaries at Stamford CareHut. - MCCY staff spent a day with the Stamford CareHut children beneficiaries conducting homework supervision, reading programme and also other activities. This is part of the MCCY Induction Programme for newly on board staff. - Sponsored a canvas painting session during March Holidays for all Stamford CareHut children beneficiaries using the MCCY Aspiration Fund.
<p>Khoo Teck Puat Foundation</p> <p>Sponsored meals in partnership with MINDS for our elderly beneficiaries in our CARElderly programme.</p>
<p>British Council</p> <ul style="list-style-type: none"> - Fundraising activity for CCSS - Donated story books to Stamford CareHut - Conducted weekly reading programme for P1 & P2 children beneficiaries at Stamford CareHut - Sponsored British Council programme at the British Council premises for selected children beneficiaries

b. Corporate Social Responsibility (CSR)

We are grateful for the strong partnership we have with various corporations through their CSR activities. In addition to our long term partners, 2015 also saw some new corporations such as Vitta Pharms, Bank of America Merrill Lynch, Ministry of Manpower (MOM), Unlisted Collection, Brookfield Global Relocation Services, Ritz-Carlton Millenia, Bureau van Dijk, Fairmont Singapore and Swissôtel The Stamford, and Agricultural Bank of China partnering CCSS in various CSR activities to bless and engage our beneficiaries. These activities included learning trips, art and craft sessions and fundraising efforts.

c. Make Their Day (MTD)

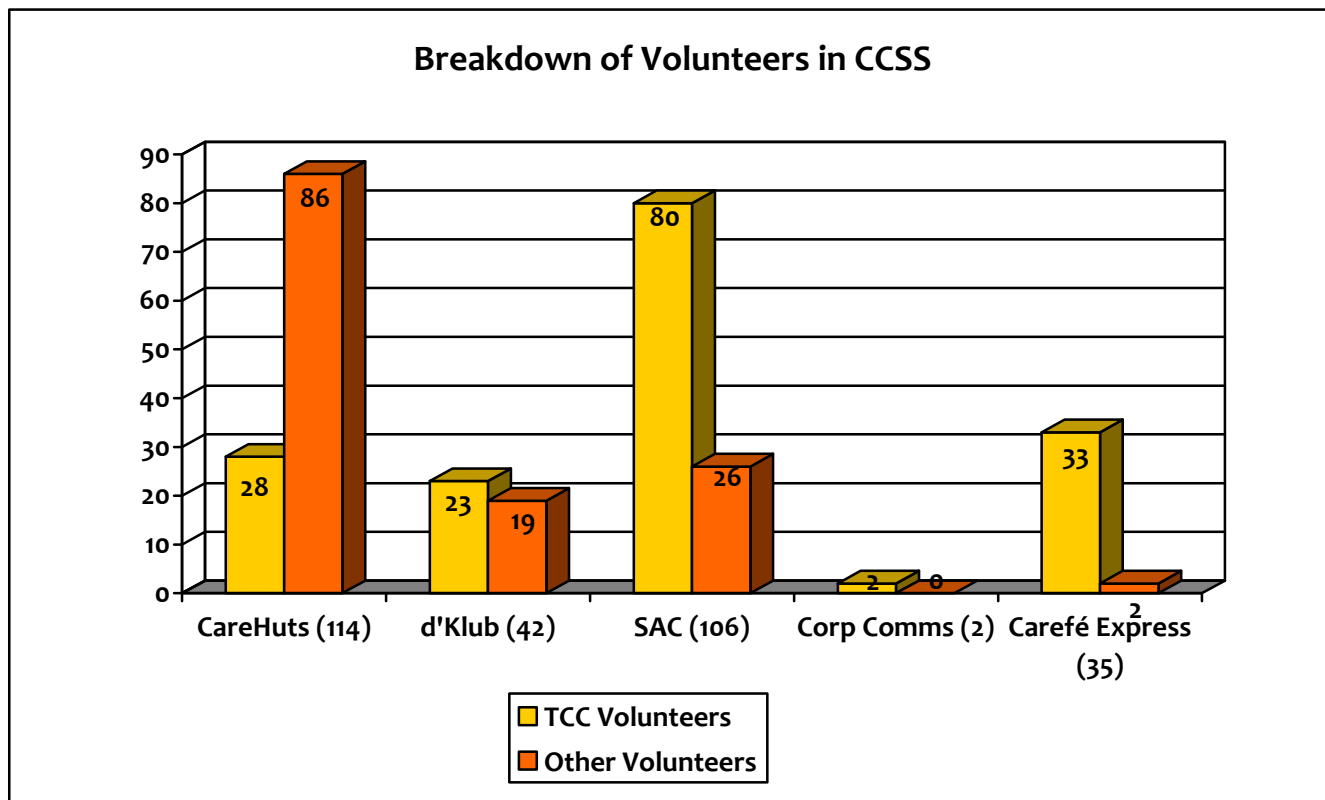
This programme is about surprising and delighting our beneficiaries. It supplements the on-going practical help and counselling they receive from CCSS. Together with our partners, we completed many MTD projects for our beneficiaries in 2015. Both corporate and individual partners fulfilled many of the beneficiaries' needs. Below were the projects carried out by them:

Ministry of Culture, Community and Youth (MCCY)
Sponsored a home makeover project for a family in June
TCC Eastwood Carecell
Sponsored a home makeover project for a family in July
Other MTD projects sponsored by various donors
<ul style="list-style-type: none">• Grocery shopping for two families in November• Meal treats for four families in December• Universal Studio tickets for three families in December• Bicycle for a beneficiary to travel to-and-fro work in December• Birthday hamper for a beneficiary for vast improvement in behaviour and studies in December

3. Volunteer Management

a. Regular Volunteers

As at December 2015, a total of 299 volunteers* served together with us.



*Some volunteers participated in more than one programme

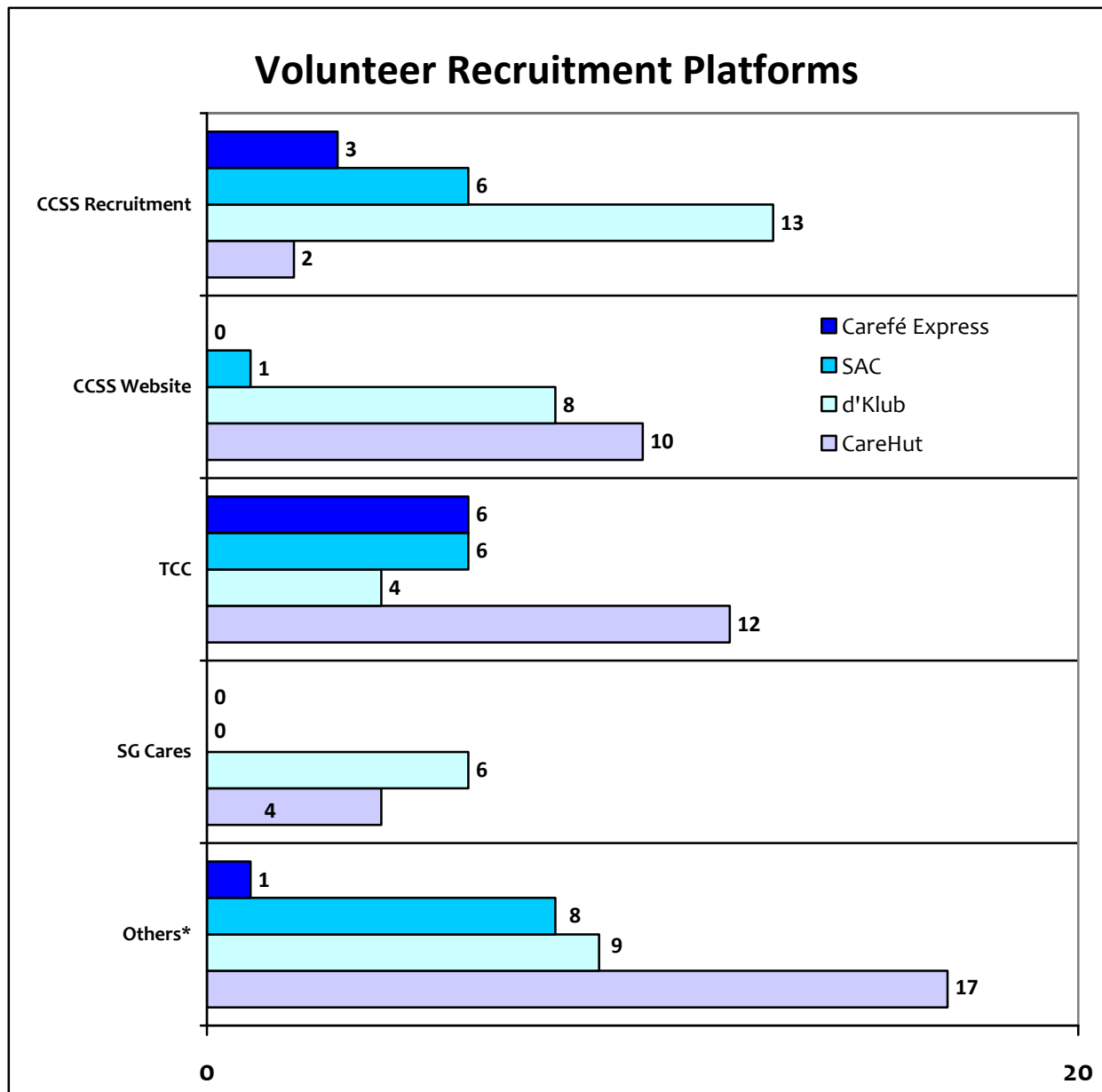
b. Volunteer Training and Equipping

d'Klub and CARElderly programmes conducted a number of trainings in 2015 for new and existing volunteers in specific skills that were relevant to them. Both programmes also conducted volunteer retreat and bonding sessions to enhance the rapport among them.

Programmes	Name of Events	No. of Volunteers Involved:	Brief Description of Events
d'klub and CareHut	Volunteer Training 17 January	25	Volunteer Training for new volunteers joining 2015.
d'klub	Volunteer Training 23 May	17	Equipping existing volunteers in group facilitation skills.
d'klub	Volunteer Retreat 10 October	17	Annual 1 day retreat for volunteers from various centres to bond and review the d'Klub programme for the year. There were ice-breaking activities, brainstorming sessions and dinner at the end of the day.
CARElderly	Talk on Walking aids for Elderly 20 June	6	Volunteers were taught by a professional physiotherapist on how to use the different walking aids and wheelchairs.
CARElderly	Person-centre Dementia care 15, 22 & 29 July	15	Volunteers were given an overview about Dementia. They were equipped with how to communicate with persons with Dementia; and introduced to activities that are suitable for them.
CARElderly	Volunteer Bonding Dinner 16 July	18	It was a time of bonding and encouraging one another among the volunteers. There were ice-breaking activities and personal sharing about their experiences serving in SAC.

c. Volunteer Recruitment

CCSS uses various platforms to recruit volunteers to serve the needs of our programmes and services.



*Others: (walk-in, referral, etc.)

4. Corporate Communications

a. Newsflash

TOTAL NO. OF NEWSFLASH SENT OUT

12

TOTAL NO. OF RECIPIENTS

1,624

(1,035 in FY2014)

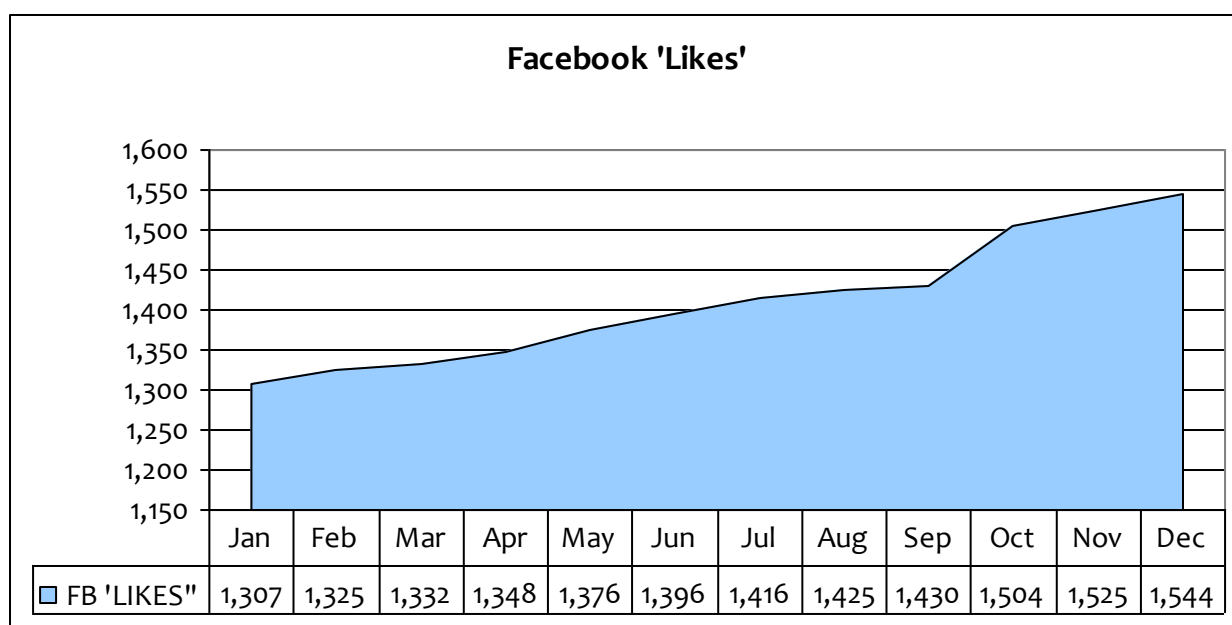
b. Facebook



TOTAL NO. OF FACEBOOK POSTS

204

(108 in FY2014)



c. CCSS Carefé Express Instagram

Carefé Express' Instagram account was created to provide a social media presence to generate awareness and interest. It houses content such as café announcements, pictures of savoury food items and creative handicrafts by beneficiaries. Since its inception in April, Carefé Express' Instagram page has amassed 170 followings and 91 posts as at 31 December.

FINANCIAL STATEMENTS

The full audit report for the year ended 31 December 2015 is attached in the following pages.

CARE COMMUNITY SERVICES SOCIETY

**FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED
31 DECEMBER 2015**

CONTENTS

Statement by the Management Committee	1
Independent Auditor's Report	2
Statement of Comprehensive Income	4
Balance Sheet	5
Statement of Changes in Accumulated and Other Funds	6
Statement of Cash Flows	7
Notes to the Financial Statements	8



**BAKER TILLY
TFW**

Baker Tilly TFW LLP
Chartered Accountants of Singapore

An independent member of Baker Tilly International

CARE COMMUNITY SERVICES SOCIETY
(Registered under the Societies Act, Cap. 311)

STATEMENT BY THE MANAGEMENT COMMITTEE

On behalf of the Management Committee, we do hereby state that in our opinion, the financial statements of Care Community Services Society (the "Society") as set out on pages 4 to 22 are properly drawn up in accordance with the Singapore Societies Act, Singapore Charities Act and Singapore Financial Reporting Standards so as to present fairly, in all material respects the financial position of the Society as at 31 December 2015 and of the financial performance, changes in funds and cash flows of the Society for the financial year ended on that date.

On behalf of the Management Committee,



Dominic Yeo
President

11 May 2016



Sandie Fun
Honorary Treasurer



BAKER TILLY TFW

Baker Tilly TFW LLP
Chartered Accountants of Singapore
600 North Bridge Road
#05-01 Parkview Square
Singapore 188778
T: +65 6336 2828
F: +65 6339 0438
www.bakertillytfw.com

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CARE COMMUNITY SERVICES SOCIETY (Registered under the Societies Act, Cap. 311)

Report on the Financial Statements

We have audited the accompanying financial statements of Care Community Services Society (the "Society") as set out on pages 4 to 22, which comprise the balance sheet as at 31 December 2015, and the statement of comprehensive income, statement of changes in accumulated and other funds and statement of cash flows for the financial year then ended, and a summary of significant accounting policies and other explanatory information.

Management Committee's Responsibility for the Financial Statements

Management Committee is responsible for the preparation and fair presentation of these financial statements in accordance with Singapore Societies Act (the "Societies Act"), Singapore Charities Act (the "Charities Act") and Singapore Financial Reporting Standards, and for such internal control as the Management Committee determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Management Committee, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements of the Society are properly drawn up in accordance with the Societies Act, Charities Act and Singapore Financial Reporting Standards so as to present fairly, in all material respects the financial position of the Society as at 31 December 2015, and of the financial performance, changes in funds and cash flows of the Society for the financial year ended on that date.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
CARE COMMUNITY SERVICES SOCIETY (cont'd)**
(Registered under the Societies Act, Cap. 311)

Report on Other Legal and Regulatory Requirements

In our opinion,

- i) the accounting and other records required by the regulations enacted under the Societies Act to be kept by the Society have been properly kept in accordance with those regulations; and
- ii) the fund raising appeals held during the financial year ended 31 December 2015 have been carried out in accordance with regulation 6 of the Societies Regulations issued under the Societies Act Cap. 311 and proper accounts and other records have been kept of these fund-raising appeals.

During the course of our audit, nothing has come to our attention that causes us to believe that during the financial year:

- a) the use of the donation moneys was not in accordance with the objectives of the Society as required under regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- b) the Society has not complied with the requirements of regulation 15 (Fund-raising expenses) of the Charities (Institutions of a Public Character) Regulations.



Baker Tilly TFW LLP
Public Accountants and
Chartered Accountants
Singapore

11 May 2016

CARE COMMUNITY SERVICES SOCIETY
(Registered under the Societies Act, Cap.311)

STATEMENT OF COMPREHENSIVE INCOME
For the financial year ended 31 December 2015

		← 2015 →		2014 (Restated)
	Note	Accumulated fund \$	Other funds \$	Total funds \$
Donations		1,528,845	41,660	1,570,505
Project income	3	556,538	–	556,538
Program income	4	1,219,125	239,608	1,458,733
Other grant income		122,320	727,638	849,958
Interest income		36,618	–	36,618
	5	3,463,446	1,008,906	4,472,352
Less expenditure				
Program expenses	6	1,903,527	532,588	2,436,115
Project expenses	7	73,875	–	73,875
Other expenses	8	708,714	58,508	767,222
		2,686,116	591,096	3,277,212
Total surplus and comprehensive income for the financial year		777,330	417,810	1,195,140
				202,259

The accompanying notes form an integral part of these financial statements.

CARE COMMUNITY SERVICES SOCIETY
(Registered under the Societies Act, Cap. 311)

BALANCE SHEET
At 31 December 2015

	Note	2015 \$	(Restated) 2014 \$
Non-current assets			
Property, plant and equipment	10	58,241	42,285
Current assets			
Trade and funding receivables	11	54,800	140,111
Other receivables	12	34,330	77,197
Fixed deposits	13	3,305,435	3,068,817
Bank and cash balances		1,886,311	741,440
		5,280,876	4,027,565
Total assets		5,339,117	4,069,850
Current liabilities			
Accrued operating expenses		146,654	102,896
Grant received in advance	14	20,533	10,815
Deposits and fees received in advance		39,371	18,720
		206,558	132,431
Net assets		5,132,559	3,937,419
Funds			
Accumulated Fund	15	4,381,002	3,603,672
Other funds:			
CCSS Benevolent Fund	16	13,101	14,541
<i>Restricted funds</i>			
Deferred capital grant	17	17,394	640
Community Silver Trust Fund	18	42,772	47,159
Charities Aid Foundation of America Grant Fund	19	233,574	151,019
Care and Share Grant Fund	20	317,400	—
Seniors Activity Centre Accumulated Fund	21	127,316	120,388
		5,132,559	3,937,419

The accompanying notes form an integral part of these financial statements.

CARE COMMUNITY SERVICES SOCIETY
(Registered under the Societies Act, Cap.311)

STATEMENT OF CHANGES IN ACCUMULATED AND OTHER FUNDS
For the financial year ended 31 December 2015

		Other funds						
					Restricted funds			
					Charities Aid Foundation of America Grant Fund	Care and Share Grant Fund	Seniors Activity Centre Accumulated Fund	
	Accumulated Fund \$	CCSS Benevolent Fund \$	Deferred capital grant \$	Community Silver Trust Fund \$	\$	\$	\$	Total \$
Balance at 1 January 2014 (restated)	3,552,674	18,110	10,598	60,822	-	-	92,956	3,735,160
Surplus/(deficit) and total comprehensive income for the year	50,998	(3,569)	(9,958)	(13,663)	151,019	-	27,432	202,259
Balance at 31 December 2014 (restated)	3,603,672	14,541	640	47,159	151,019	-	120,388	3,937,419
Surplus/(deficit) and total comprehensive income for the year	777,330	(1,440)	16,754	(4,387)	82,555	317,400	6,928	1,195,140
Balance at 31 December 2015	4,381,002	13,101	17,394	42,772	233,574	317,400	127,316	5,132,559

The accompanying notes form an integral part of these financial statements.

CARE COMMUNITY SERVICES SOCIETY
(Registered under the Societies Act, Cap.311)

STATEMENT OF CASH FLOWS
For the financial year ended 31 December 2015

	2015 \$	(Restated) 2014 \$
Cash flows from operating activities:		
Surplus for the financial year	1,195,140	202,259
Adjustments for:-		
Depreciation of property, plant and equipment (note 10)	45,531	31,387
Interest income	(36,618)	(27,203)
Operating surplus before working capital changes	1,204,053	206,443
Receivables	128,178	(141,056)
Payables and grant received in advance	74,127	17,010
Net cash from operating activities	1,406,358	82,397
Cash flows from investing activities		
Interest received	36,618	27,203
Purchases of property, plant and equipment (note 10)	(61,487)	(43,763)
Net cash used in investing activities	(24,869)	(16,560)
Net increase in cash and cash equivalents	1,381,489	65,837
Cash and cash equivalents at beginning of financial year	3,810,257	3,744,420
Cash and cash equivalents at end of financial year	5,191,746	3,810,257
Cash and cash equivalents comprise:		
Bank and cash balances	1,886,311	741,440
Fixed deposits	3,305,435	3,068,817
	5,191,746	3,810,257

The accompanying notes form an integral part of these financial statements.

CARE COMMUNITY SERVICES SOCIETY
(Registered under the Societies Act, Cap. 311)

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 31 December 2015

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1 General information

The principal activities of the Society consist of providing assistance, education, training, therapy and counselling services to individuals and families and to network with recognised bodies, religious organisation and other welfare agencies to achieve the object of the Singapore Society.

The Society's place of administration is located at 247 Paya Lebar Road #03-02, Trinity@Paya Lebar, Singapore 409045.

2 Significant accounting policies

a) Basis of preparation

The financial statements (expressed in Singapore dollar, which is the functional currency of the Society), have been prepared in accordance with the Singapore Societies Act, Singapore Charities Act and Singapore Financial Reporting Standards ("FRS"). The financial statements have been prepared under the historical cost convention except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with FRS requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the financial year. Although these estimates are based on management's best knowledge of current events and actions and historical experiences and various other factors that are believed to be reasonable under the circumstances, actual results may ultimately differ from those estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods. There were no significant judgments made in applying accounting policies and no estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial period.

The carrying amounts of receivables, cash and cash equivalents and payables approximate their respective fair values due to the relatively short-term maturity of these financial instruments.

In the current financial year, the Society has adopted all the new and revised FRS and Interpretations of FRS ("INT FRS") that are relevant to its operations and effective for the current financial year. The adoption of these new/revised FRS and INT FRS did not have any material effect on the financial results or position of the Society.

New standards, amendments to standards and interpretations that have been issued at the reporting date but are not yet effective for the financial year ended 31 December 2015 have not been applied in preparing these financial statements. None of these are expected to have a significant effect on the financial statements of the Society.

2 Significant accounting policies (cont'd)

b) Income

Donations are accounted for when received.

Fees and service income are recognised over the period when services are rendered.

Subsidies, grant and funding income are recognised in accordance with the policy in note 2(m).

Interest income is recognised on a time proportion basis.

c) Property, plant and equipment

Property, plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and any impairment in value.

The cost of property, plant and equipment initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Dismantlement, removal or restoration costs are included as part of the cost of property, plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the asset.

On disposal of a property, plant and equipment, the difference between the net disposal proceeds and its carrying amount is taken to profit or loss.

Property, plant and equipment are depreciated on a straight line basis so as to write off the cost of the assets over their expected useful lives as follows:

	No. of years
Office equipment	5
Furniture and fittings	3 - 5
Computers	2
Renovation	3 - 5
Motor vehicle	5

The residual values, estimated useful lives and depreciation method of property, plant and equipment are reviewed, and adjusted as appropriate, at each balance sheet date. The effects of any revision are recognised in profit or loss when the changes arise.

Fully depreciated assets are retained in the financial statements until they are no longer in use.

d) Impairment of non-financial assets

Non-financial assets are reviewed for impairment at each balance sheet date or whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Whenever the carrying amount of an asset exceeds its recoverable amount, an impairment loss is recognised in profit or loss.

Reversal of impairment losses recognised in prior years is recorded when there is an indication that the impairment losses recognised for the asset no longer exist or have decreased. The reversal is recorded in income. However, the increased carrying amount of an asset due to a reversal of an impairment loss is recognised to the extent it does not exceed the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for that asset in prior years.

2 Significant accounting policies (cont'd)

e) Funds

Income and expenditure relating to the various funds set up for specific purposes are accounted for directly in those funds.

Unless specifically indicated, fund balances are not represented by any specific assets, but are represented by all assets of the Society.

All other income and expenditure are reflected in profit or loss of the Accumulated Fund.

f) Operating leases

Leases where a significant portion of the risks and rewards incidental to ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are taken to profit or loss on a straight-line basis over the period of the lease.

When an operating lease is terminated before the lease period expires, any payment required to be made to the lessor by way of penalty is recognised as an expense in the period in which termination takes place.

g) Income tax

The Society, being a charity, is exempted from tax under the Income Tax Act.

h) Financial assets

The Society's only financial assets are loans and receivables which comprise trade and funding receivables, other receivables (excluding prepayments), fixed deposits, bank and cash balances.

Loans and receivables are measured at initial recognition at fair value, and are subsequently measured at amortised cost using the effective interest method. The Society assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired. When such evidence exists, the carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in profit or loss. The allowance recognised is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the effective interest rate computed at initial recognition. When a receivable is uncollectible, it is written off against the allowance account for receivables. Subsequent recoveries of amounts previously written off are credited in profit or loss.

i) Cash and cash equivalents

For the purposes of the statement of cash flows, cash and cash equivalents comprise cash on hand, fixed deposits which are subject to an insignificant risk of changes in value and bank balances.

j) Financial liabilities

Financial liabilities, which comprise accrued operating expenses are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest method.

A financial liability is derecognised when the obligation under the liability is extinguished. Gains and losses are recognised in profit or loss when the liabilities are derecognised and through the amortisation process.

2 Significant accounting policies (cont'd)

k) Employee benefits

Defined contribution plans

The Society makes contributions to the Central Provident Fund in Singapore ("CPF"), a defined contribution plan. Contributions to CPF are charged to profit or loss in the period in which the contributions relate.

Employee leave entitlement

Employee entitlements to annual leave are recognised when they accrue to employees. An accrual is made for the estimated liability for leave as a result of services rendered by employees up to the balance sheet date.

l) Foreign currency translations

Functional and presentation currency

Items included in the financial statements are measured using the currency of the primary economic environment in which the Society operates ("functional currency").

Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the date of the transactions. Foreign currency monetary assets and liabilities are translated into the functional currency at the rates of exchange prevailing at the balance sheet date. Profits and losses arising on exchange are dealt with in the profit or loss.

m) Government grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. Where the grant relates to an asset, the fair value is recognised as deferred capital grant on the balance sheet and is amortised over the expected useful life of the relevant asset to the profit or loss of Accumulated Fund or the Seniors Activity Centre Accumulated Fund respectively to match the depreciation charge of the asset.

Where a grant received under the Community Silver Trust Fund and Care and Share Grant Fund is utilised to purchase an asset, the amount of the grant utilised is amortised over the expected useful life of the relevant asset to the profit or loss of Accumulated Fund of Senior Activity Centre Accumulated Fund, to match the depreciation charge of the relevant asset.

When the grant relates to an expense item, it is recognised in profit or loss over the period necessary to match them on a systematic basis to the costs that it is intended to compensate.

3 Project income

Project income comprises the following:

	Accumulated Fund	
	2015	2014
	\$	\$
Donations from fund-raising events		
- DFS Donation box	261,368	249,634
- Golf Tournament	213,378	234,201
Donations for Carefe Express	81,792	65,171
	556,538	549,006

4 Program income

Program income comprises the following:

	Total funds	
	2015	(Restated)
	\$	2014
		\$
<i>Children services</i>		
Fees income	428,842	122,181
SCC subsidies and grant income	656,240	453,320
	1,085,082	575,501
<i>Care Family services</i>		
Service income	109,718	163,307
Grant income (Note 14)	24,325	41,790
	134,043	205,097
<i>Seniors Activity Centre</i>		
Recurrent funding	239,608	231,420
Others	—	82
	239,608	231,502
Total program income	1,458,733	1,012,100

5 Total income

Included in total income are the following:

	Total funds	
	2015	(Restated)
	\$	2014
		\$
Tax exempt donations	1,709,261	1,227,008
Other grant income	849,958	266,148
Interest income	36,618	27,204

6 Program expenses

Program expenses comprise the following:

	Total funds	
	2015	(Restated)
	\$	2014
		\$
Children services	1,394,360	1,082,854
Care family services	722,851	644,039
Seniors Activity Centre	318,904	308,734
	2,436,115	2,035,627

Included in program expenses are the following:

	Total funds	
	2015	(Restated)
	\$	2014
		\$
Rental of office	103,109	87,913
Depreciation (Note 10)	27,752	24,874
Employee expense (Note 9)	1,842,180	1,584,886
Management fee	21,571	24,708

7 Project expenses

Project expenses comprise the following:

	Total funds	
	2015	2014
	\$	\$
DFS Donation box	7,034	10,900
Golf Tournament	35,772	39,424
Carefe Express	31,069	18,498
Others	—	(42)
	73,875	68,780

8 Other expenses

These include:

	Total funds	
	2015	(Restated)
	\$	2014
		\$
Depreciation (Note 10)	12,860	4,873
Management fee	23,369	20,232
Rental of office	70,595	61,109
Rental of equipment	3,955	3,878
Employee benefits expense (Note 9)	534,308	458,722

9 Employee benefits expense

	← Accumulated fund \$	2015 Other funds \$	→ Total funds \$	2014 Total funds \$
Total employee benefits expenses of the Society is as follows:				
Salaries and bonus	1,675,128	345,442	2,020,570	1,750,237
Contribution to defined contribution plans	283,603	26,852	310,455	246,966
Other benefits	45,463	–	45,463	46,405
	2,004,194	372,294	2,376,488	2,043,608

Employee benefits expense is recognised in the following:

Accumulated fund (Notes 6 and 8)	2,004,194	1,829,310
Charities Aid Foundation of America Grand Fund (Note 19)	21,698	–
Care and Share Grant Fund (Note 20)	135,000	–
Seniors Activity Centre Accumulated Fund (Note 21)	215,596	214,298
	2,376,488	2,043,608

10 Property, plant and equipment

	Office equipment \$	Furniture & fittings \$	Computers \$	Renovation \$	Motor vehicle \$	Total \$
2015						
Cost						
At 1.1.2015	17,487	65,629	105,830	151,978	45,000	385,924
Additions	–	7,850	48,897	4,740	–	61,487
At 31.12.2015	17,487	73,479	154,727	156,718	45,000	447,411
Accumulated depreciation						
At 1.1.2015	16,515	52,210	98,253	131,661	45,000	343,639
Depreciation charge	204	5,893	26,845	12,589	–	45,531
At 31.12.2015	16,719	58,103	125,098	144,250	45,000	389,170
Net carrying value						
At 31.12.2015	768	15,376	29,629	12,468	–	58,241

10 Property, plant and equipment (cont'd)

	Office equipment \$	Furniture & fittings \$	Computers \$	Renovation \$	Motor vehicle \$	Total \$
2014						
Cost						
At 1.1.2014	19,547	50,547	97,222	129,845	45,000	342,161
Additions	1,040	11,982	8,608	22,133	—	43,763
Reclassification	(3,100)	3,100	—	—	—	—
At 31.12.2014	17,487	65,629	105,830	151,978	45,000	385,924
Accumulated depreciation						
At 1.1.2014	16,877	48,779	86,974	114,622	45,000	312,252
Depreciation charge	68	3,001	11,279	17,039	—	31,387
Reclassification	(430)	430	—	—	—	—
At 31.12.2014	16,515	52,210	98,253	131,661	45,000	343,639
Net carrying value						
At 31.12.2014	972	13,419	7,577	20,317	—	42,285

Depreciation charge are allocated as follows:

	2015 \$	2014 \$
Program expenses		
- Accumulated fund	17,177	6,915
- Seniors Activity Centre	10,575	17,959
Project expenses	4,919	1,640
Other expenses	12,860	4,873
	45,531	31,387

11 Trade and funding receivables

Included in trade and funding receivables is funding receivable from Trinity Christian Centre Limited of \$Nil (2014: \$105,761).

12 Other receivables

	2015 \$	2014 \$
Grant receivable	—	30,632
Deposits	30,825	29,532
Prepayments	3,505	17,033
	34,330	77,197

13 Fixed deposits

The fixed deposits are placed with banks with varying maturity periods of not more than 12 months. The average interest rate at 31 December 2015 is 1.44% (2014: 0.92%) per annum.

14 Grant received in advance

	2015 \$	2014 \$
Balance at beginning of financial year	10,815	21,315
Grant received during the financial year	40,793	46,703
Excess grant refunded during the financial year	(6,750)	(15,413)
Grant utilised during the financial year	(24,325)	(41,790)
Balance at end of the financial year	20,533	10,815

This represents MSF grant for Care Family Services.

15 Accumulated fund

Included in Accumulated Fund is net surplus from the fund raising endeavour of the Society at 247 Paya Lebar Road #01-03, Singapore, known as Carefe Express. Donations and seed moneys received towards this endeavour are placed in a designated fund in the Society's accounts.

Details of the receipts and expenditure of Carefe Express included in the statement of comprehensive income of the Society are as follows:

	2015 \$	2014 \$
Income:		
Seed contribution	—	29,550
Cash donation	81,793	35,621
	81,793	65,171
Expenditure:		
Operating expenses	26,136	16,853
Rental of premise	13	5
Depreciation	4,920	1,640
	31,069	18,498
Net surplus	50,724	46,673
Fund balance at beginning of financial year	46,673	—
Fund balance at end of financial year	97,397	46,673

16 CCSS Benevolent fund

	2015 \$	2014 \$
Balance at beginning of the financial year	14,541	18,110
Less: expenditure	(1,440)	(3,569)
Balance at end of the financial year	13,101	14,541

The purpose of the CCSS Benevolent fund is to provide financial assistance to needy individuals and their families under the Society's programmes and services.

This amount was set up in 2004 by transfer of fund from the Accumulated Fund.

17 Deferred capital grant

	2015 \$	2014 \$
<i>Grant – related to assets</i>		
Balance at beginning of financial year	640	10,598
Grant received during the financial year	49,251	–
Property, plant and equipment expensed off	(17,152)	–
Grant amortised during the financial year		
- Accumulated Fund	(14,652)	(7,235)
- Seniors Activity Centre (Note 21)	(693)	(2,723)
	(15,345)	(9,958)
Balance at end of financial year	17,394	640

Deferred capital grant represents capital grant received from the Ministry of Social and Family Development to renovate, develop and purchase of furniture and equipment relating to the Seniors Activity Centre, New Town Carehut and Zhonghua Carehut. The grant will be amortised over the useful lives of the property, plant and equipment which it is subsidising.

18 Community Silver Trust Fund

Details of Community Silver Trust ("CST") Fund which is for the Seniors Activity Centre are as follows:

	2015 \$	2014 \$
Balance at beginning of financial year	47,159	60,822
Add: Community Silver Trust – Matching Grant	38,466	30,632
Less: Grant amortised during the financial year (Note 21)	(8,486)	(9,767)
Expenditure	(34,367)	(34,528)
Balance at end of financial year	42,772	47,159

18 Community Silver Trust Fund (cont'd)

The following shows the amount of donations received during the financial year for eligible programme under the CST Funding.

	2015	2014
	\$	\$
<i>Seniors Activity Centre</i>		
Tax-deductible donations	36,595	37,262
Non-tax deductible donations	5,065	14,284
Total	41,660	51,546

Included in the above donations eligible for CST Funding is amount of \$41,660 (2014: \$24,182) that will only be recorded in the financial year ending 31 December 2016 (2014: financial year 2015) upon approval from the National Council of Social Service.

The CST Funding can be used for new programmes/initiatives to extend the range of Intermediate and Long Term Care ("ILTC") services, to enhance or improve the existing capabilities, increase the capacity of existing services and to fund recurrent operating expenses or to offset the existing co-funding component of Government-funded services.

19 Charities Aid Foundation of America Grant Fund

	2015	2014
	\$	\$
Balance at beginning of financial year	151,019	–
Grant received during the financial year	125,927	151,019
Expenditure	(43,372)	–
Balance at end of financial year	233,574	151,019

The Charities Aid Foundation of America ("CAF") Grant Fund is a fund set up to segregate all income and expenditure pertaining specifically to the charitable activities described in the Grant Purpose section of the CAF Grant Eligibility Application as a Restricted Fund. These are for:

- a) Set up of a CareHut (after School Student Care Centre);
- b) Set up of 2 additional d'Klub Programmes; and
- c) Reading Assistant Program.

20 Care and Share Grant Fund

	2015	2014
	\$	\$
Balance at beginning of financial year	–	–
Grant received during the financial year	512,394	–
Amortisation during the financial year (Note 6)	(7,333)	–
Expenditure	(187,661)	–
Balance at end of financial year	317,400	–

20 Care and Share Grant Fund (cont'd)

This represents a dollar and twenty-five cents matching grant for every eligible donation dollar for the first \$1,000,000 and a dollar matching grant for every eligible donation dollar for the subsequent \$1,000,000 that the Society raises between 1 December 2013 and 31 March 2016. The grant shall be used to develop social service related VWOs and their programmes to better serve the beneficiaries. The grant can be used for the following areas:

- (i) Capability Building
- (ii) Capacity Building
- (iii) New Initiatives/Expansion of existing services
- (iv) Critical Existing Needs (up to 20% of the grant)

The Society has up to 31 March 2019 to utilise the grant.

21 Seniors Activity Centre Accumulated Fund

	2015	(Restated) 2014
	\$	\$
Balance at beginning of financial year	120,388	92,956
Donation received	41,660	51,546
Recurrent funding received	239,608	237,603
Expenditure	(274,340)	(261,717)
Balance at end of financial year	127,316	120,388

The Seniors Activity Centre ("SAC") Accumulated Fund represents accumulated funds for the operations of the Seniors Activity Centre.

Included in expenditure are the following:

	2015	(Restated) 2014
	\$	\$
Depreciation (Note 10)	10,575	17,959
Amortisation of Community Silver Trust grant (Note 18)	(8,486)	(9,767)
Amortisation of Deferred Capital grant (Note 17)	(693)	(2,723)
Employee benefits expense (Note 9)	215,596	214,298
Rental of office	921	727

22 Lease commitments

At the end of the financial year, the Society has commitments in relation to non-cancellable operating leases contracted for rental of property but not recognised as liabilities as follows:

	2015	2014
	\$	\$
Not later than one financial year	157,057	141,170
Later than one financial year but not later than five financial years	305,461	54,525
	462,518	195,695

23 Related party transactions

- a) The following transactions took place between the Society and an organisation in which the President and a board member of the Society are the directors during the financial year on terms agreed by the parties concerned:

	2015 \$	2014 \$
Management fee paid	44,940	44,940
Rental of premises paid	135,761	135,761
Donations received	(360,300)	(362,638)

- b) Key management personnel compensation

Total key management personnel compensation is analysed as follows:

	2015 \$	2014 \$
Salaries and bonus cost	74,340	71,350
Contribution to defined contribution plans	9,693	8,400
	84,033	79,750

The above key management personnel compensation is in respect of 1 (2014: 1) top key executive.

Annual remuneration of the top three key executives is in the “under S\$100,000” salary band.

The board members of the Society do not receive any remuneration.

24 Financial instruments**(i) Categories of financial instruments**

Financial instruments as at balance sheet date are as follows:

	2015 \$	2014 \$
Loans and receivables	5,277,371	4,010,532
Financial liabilities at amortised cost	146,654	102,896

(ii) Financial risk management

Risk management is carried out under policies approved by the Management Committee. The Management Committee approves guidelines for overall risk management, as well as policies covering these specific areas.

Foreign exchange risk

The Society has no significant exposure to foreign exchange risk as its transactions are substantially in Singapore dollar and it has no foreign currency denominated assets or liabilities.

24 Financial instruments (cont'd)**(ii) Financial risk management (cont'd)***Credit risk*

The Society has no significant concentration of credit risk exposure. The carrying amounts of sundry receivables, fixed deposits and bank and cash balances as presented on the balance sheet represent the Society's maximum exposure to credit risk.

Fixed deposits and bank balances are deposited with reputable banks in Singapore. Receivables that are neither past due nor impaired are substantially entities with good collection track record. There are no financial assets that are past due and/or impaired.

Interest rate risk

The Society's income and operating cash flows are substantially independent of changes in market interest rate as it has no interest bearing assets or liabilities except for fixed deposits as disclosed in Note 13.

Liquidity and cash flow risk

The Management Committee exercises prudent liquidity and cash flow risk management policies and aims at maintaining an adequate level of liquidity and cash flow at all times.

(iii) Fair values

The carrying amounts of the Society's financial assets and liabilities approximate their fair values.

25 Fund management

The Society's objectives when managing its funds are to safeguard and maintain adequate working capital to continue as a going concern and to develop its principal activities over the longer term from donations. The Society's funds comprise its accumulated and other funds.

The Society's objective is to build up its reserves to a level equivalent to three times of annual operating expenditure of the preceding year.

26 Comparative figures

During the financial year, the Society reorganised the presentation format of its statement of comprehensive income to a columnar format by its funds. In addition, certain comparative figures have been reclassified to conform with current year's presentation. The effects of the reclassification and the reorganisation are as follows:

	As previously reported \$	Reclassification \$	As restated \$
Statement of comprehensive income for the financial year ended 31 December 2014			
<u>Income</u>			
Program income	1,031,825	(19,725)	1,012,100
Other grant income	—	266,148	266,148
Other income	104,111	(76,907)	27,204
<u>Expenditure</u>			
Program expenses	(1,989,940)	(45,687)	(2,035,627)

26 Comparative figures (cont'd)

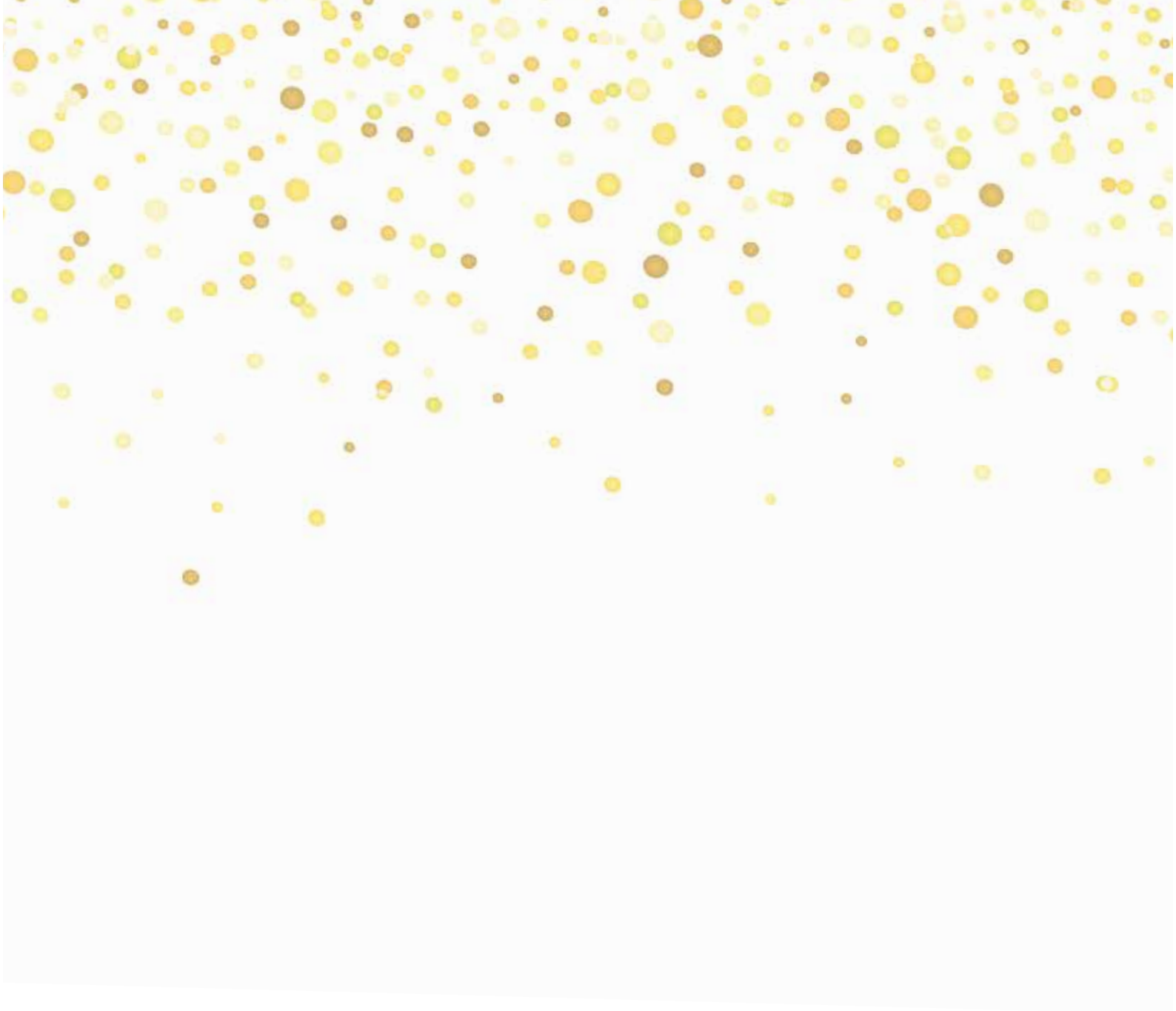
During the current financial year, the Society also separately presented the accumulated funds for its Seniors Activity Centre from the Society's Accumulated Fund to a separate Seniors Activity Centre Accumulated Fund. The comparative figures on the balance sheet have been restated as follows:

	As previously reported \$	2014 Restatement \$	As restated \$
<i>Balance sheet</i>			
<u>Funds</u>			
Accumulated fund	3,724,060	(120,388)	3,603,672
Seniors Activity Centre Accumulated Fund	–	120,388	120,388

As these restatements did not have material impact on the balance sheet as at 1 January 2014, the balance sheet as at 1 January 2014 is not presented.

27 Authorisation of financial statements

The financial statements of the Society for the financial year ended 31 December 2015 were authorised for issue by the Management Committee on 11 May 2016.



Care Community Services Society (CCSS) is a registered charity set up in 1996 by Trinity Christian Centre. It is affiliated with the National Council of Social Service (NCSS) and is an Institution of a Public Character (IPC). All donations to CCSS are tax-deductible.